## Approved For Release 2005/08/02: CIA-RDP84B00890R000600090003-8 MAY **ROUTING AND TRANSMITTAL SLIP** TO: (Name, office symbol, room number, building, Agency/Post) Initials Date File Note and Return For Clearance Per Conversation Approval As Requested For Correction Prepare Reply For Your Information See Me Circulate Signature Comment Investigate Coordination Justify REMARKS DO NOT use this form as a RECORD of approvals, concurrences, disposals, clearances, and similar actions FROM: (Name, org. symbol, Agency/Post) Room No .- Bldg. Phone No.

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16 June

1 May 1981

MEMORANDUM FOR: Director of Personnel Policy, Planning & Management

FROM

: Robert M. Gates

Director, DCI/DDCI Executive Staff

**SUBJECT** 

: Follow-up on Executive Committee Recruitment Session

- 1. I think it might be helpful to confirm where we go from here on the recruitment issue.
- 2. First, per the DDCI's suggestion, within the next couple of days we will circulate the Executive Summary and recommendations of the IG Report and the DDA's study—or excerpts from it—to EXCOM members for their background information.
- 3. Secondly, you should take the lead in preparing an issue paper for the follow-up session requested by the DDCI. As guidance for developing that paper, you should focus on the following DDCI observations/questions:
  - (a) Our current system seems geared to replacing losses caused by attrition, but we are now faced with requirements to increase overall strength by one-third in 1982 and one-half in 1983.
  - (b) What changes do we need to make in our current recruitment system--and our entire approach to recruitment-to meet our future needs?
  - (c) What are our priorities?
  - (d) What steps need to be taken to improve recruiting of minorities and women?
  - (e) What increases are needed up front in resources devoted to processing--OS, OMS, etc.--and how can we plan to use them efficiently elsewhere when the increases are met?
  - (f) What kind of input will be required from the line?
- 4. You may also want to include a proposal for remedying the flawed communications regarding Offices deliberately being overstrength and the resulting impact on your addressing their validated requirements.

## ADMINISTRATIVE-PITERIAL USE DALY

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